

## Health and Safety Policy

There is nothing more important than the Health and Safety of our people and others whom we invite on our property. We are committed to the continuous improvement of a Health and Safety Management System that supports the ArcelorMittal Health and Safety Policy.

Our commitment to the Health and Safety of all employees both on and off the job is a clear component of our brand promise to 'transform tomorrow'.

We believe in the following principles to guide our actions:

- 1. All injuries and work related illness can and must be prevented.
- 2. Management is accountable for the Health and Safety performance.
- 3. Communication, involvement and training of all employees are essential in Health and Safety excellence.
- 4. Everyone continuously has a role to play in preventing injuries and illnesses.
- 5. Excellence in Health and Safety supports excellent business results.
- 6. Health and Safety must be integrated into all business management processes.
- 7. Product Stewardship aiming at eliminating Health and Environmental impact for customers.

## Health and Safety Policy

We will work vigorously towards a goal of zero accidents and injuries. To achieve this - through our Safety Management Systems including the continuous improvement principle - we will:

- 1. Identify, evaluate and eliminate Health and Safety risks to ensure that hazards are managed.
- 2. Establish an effective process for preventing all injuries and work related illnesses.
- 3. Build a supportive culture that requires visible Leadership with clear accountability.
- 4. Provide everyone with effective training so that we are all able to work safely.
- 5. Investigate all incidents in order to prevent a recurrence.
- 6. Establish a culture where work will be stopped if it is unsafe.
- 7. Establish measurable objectives to monitor progress through regular audits and reporting.
- 8. Comply fully with all legal and other applicable requirements and meet or exceed these expectations wherever we operate in the world.
- 9. Update and test emergency procedures.

The success of this policy requires the involvement and commitment of everyone working for and with us.

Ran Bedard

Ron Bedard
President and CEC